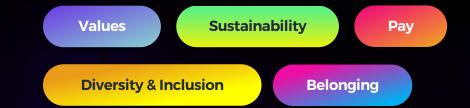


THE DEFINITIVE CUIDE TO Discovering Your Ideal, Values-Aligned Employer

And be well placed to smash the interview



Essential Tips

Look at the Data

Transparency is Truth



Guide Contents

Introduction

Windō's platform and insights are essential tools for students that want to stand out to employers in a competitive landscape.

Siddharth Kataria President of LSE Economics Society

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Tip No. 1: Look at the Data

Tip No. 2: Transparency is Truth

Find a company that is clear on the topics you care about most	- 16
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Tip No. 3: Authentic Storytelling

Understand your employer's true identity 25	
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What it all boils down to 32





Why This? Why Now?

50% of Gen Z employees are leaving their first job because they discover that their employer's values do not align with their own.

For the sake of your wellbeing and career progression (and to help prevent companies from making the expensive mistake of attracting and replacing the wrong talent), we're on a mission to connect you with an employer that is "doing the right thing", whose values are closely aligned to your own, and where you feel like you can be you from day one.

From the initial spark of creating a platform that effortlessly allows anyone to explore, understand, and evaluate employers' commitments to sustainability, diversity, inclusion and wellbeing, we've worked directly with young talent to shape Windō's design and content.

A brilliant example of this took place at Bloomberg's European HQ on 4th March 2024 for Windō's inaugural Preside which was attended by 140 Young Leaders representing 111 University Societies from 40 Universities across the UK. At the event we discussed what "great" looks like when it comes to sustainability communications today. Through two panels we explored what Gen Z look for from potential employers when it comes to their sustainability, diversity and inclusion and importantly, what more they would like to see.

This Guide is a must-have tool for any candidate aiming to find meaningful work with an employer that is the right fit, as well as presenting you with the tools to gain insights about a potential employer that will make you stand out in interviews.

> Oli Coles & Ken Janssens Co-Founders @ Windō





Oli Coles | Co-Founder @ Windō

Final Thoughts



Community Insights at the Core

At Windō our community of over 27,000 early adopters, including 450 Diverse University Society Leaders from across the UK, fuels our mission. This Young Leader Community enriches this guide with peer insights and first-hand experiences, complementing our own in-depth analysis of over 500 employer websites and impact reports focused on sustainability, diversity, equity and inclusion, and wellbeing.

Values

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Sustainability

Pay

Belonging

Diversity & Inclusion

Data accurate in March 2024.

124 125 25 Climate & ESG **Diversity & Inclusion** Finance & Investment Society Leaders Focused Society Leaders Society Leaders 54 76 35 Law Consultancy Business Society Leaders Society Leaders Society Leaders

Introduction

Final Thoughts

Talent use LinkedIn to discover jobs and Glassdoor to access employee reviews. Where do they go to review an employer's Sustainability, DEI and Values? We've spent a lot of time researching the processes that young talent go through to find their next employer and of course, LinkedIn and Glassdoor are key third-party platforms that you engage with.

But with values, sustainability and DEI being such important topics for Gen Z, and the very reason we've built Windō, we wanted to understand a bit more about your processes without Windō.



86% of young talent visit an employer's website to get a better understanding of their Sustainability and DEI.



56% of young talent look at an employer's PDF Reports to get a better understanding of their Sustainability and DEI. 71%

71% of young talent feel that organisations are not currently being transparent about their progress and plans to protect the planet and advance equality for all people.

5

ESSENTIAL CHECKLIST

For the Climate Conscious Candidate

Values Sustainability

This is most relevant for large employers with a workforce of 500+ where they are likely to have the resource in-house to measure and report on their environmental impact. For smaller organisations, looking for certifications like **<u>B Corp</u>** can be a good indication that as an organisation they take sustainability, diversity and inclusion seriously.

To go deeper, read on...

ESSENTIAL CHECKLIST

For the Socially Conscious Candidate

Diversity & Inclusion

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This is most relevant for large employers with a workforce of 500+ where they are likely to have the resource in-house to measure and report on their social impact. For smaller organisations, looking for certifications like **B Corp** can be a good indication that as an organisation they take sustainability, diversity and inclusion seriously.

Does your future employer	Some helpful tips & resources
Share comprehensive workforce representation data?	(Look for LGBTQ+, Disability and Socio-Economic data.
Have awards for being an inclusive employer?	You can find the most awarded companies here.
Make public statements in support of equality for all?	Here are a number of <u>reputable diversity pledges</u> .
Share their Senior Leadership representation data?	These employers go beyond gender and race.
Share their pay gap data beyond gender?	(Look for Pay Gap data for <u>other diverse groups</u> .
Have a message from a Senior Leader on DEI?	🔅 Look for C-suite level quotes.

To go deeper, read on...



Look at the Data

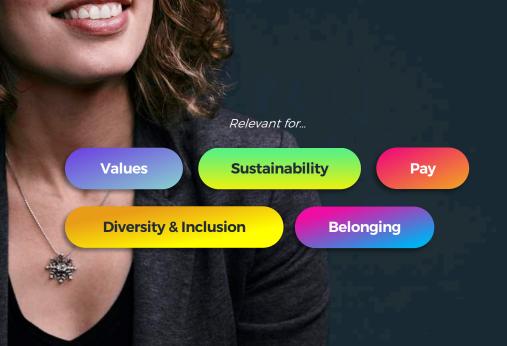


TIP No.1

Look at the Data!

The core advantage of data is that it tells you something about the world that you didn't know before.

Hilary Mason, Data Scientist and Co-Founder at Hidden Door



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Essential Tips

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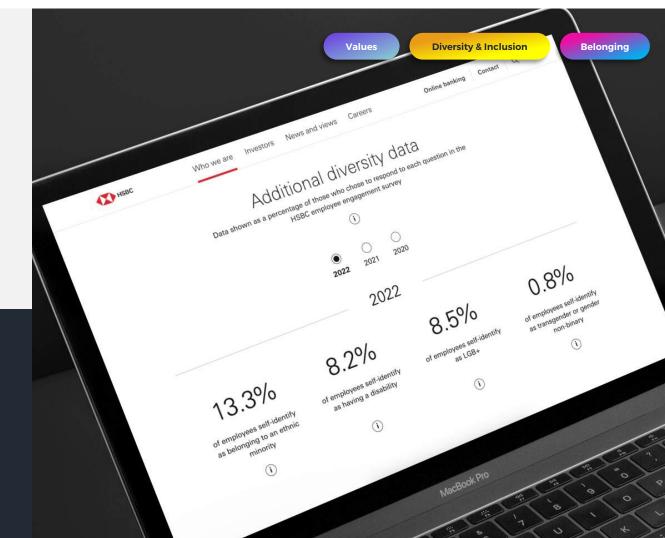
INTERACTIVE DATA CHARTING

Look for an employer that provides interactive data charting of key metrics on their public facing website, specifically around the topics that are important to you. If you don't find it on their website it *should* be in the Sustainability, DEI or Impact PDF reports.

Which companies do it well?



Meta *KPMG*



HSBC set high standards for global DEI data across Gender, Ethnic Minority, Disability, LGB+ and Trans/non-binary

<u>Visit page ></u>

2023 FACT Only 3% of the FTSE 100 provide interactive data

charting on their websites.

3%

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MULTI-YEAR TRENDING OF DATA

Gain an understanding of the journey your future employer has been on. Moving the dial from one year to the next is hard but is easier to demonstrate if they share longer time frames. This also reinforces their long-term commitment.

Which companies do it well?



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	Google Workf	orce Re	oresen	tation [)ata						Appendix
	Coogle Worki	oree ne	presen	totton E							
	Overall										
		Race/Eth	nicity								
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Google	Asian+	31.5%	32.7%	33.9%	36.3%	38.1%	39.8%	41.9%	42.3%	43.2%	44.8%
Diversity	Black+	2.4%	2.5%	2.8%	2.8%	3.0%	3.3%	3.7%	4.4%	5.3%	5.6%
Google Diversity Annual	Hispanic/Latinx+	4.5%	4.9%	5.2%	5.3%	5.3%	5.7%	5.9%	6.4%	6.9%	7.3%
2023 Report	Native American+	1.0%	1.0%	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%
	White+	64.5%	62.9%	61.0%	58.5%	56.6%	54.4%	51.7%	50.4%	48.3%	46.2%
		U.S. Gen	der								
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
2	Women	29.0%	29.2%	29.3%	29.5%	29.8%	31.0%	31.6%	32.2%	33.5%	33.9%
	Men	71.0%	70.8%	70.7%	70.5%	70.2%	69.0%	68.4%	67.8%	66.5%	66.1%
Google		Global G	ender								
	-	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
	Women	30.6%	30.6%	30.6%	30.8%	30.9%	31.6%	32.0%	32.5%	33.9%	34.1%
	Men	69.4%	69.4%	69.4%	69.2%	69.1%	68.4%	68.0%	67.5%	66.1%	65.9%

High standards set in Google's 2023 Diversity Report for providing representation data by diverse group going back 10 years. <u>Visit Report (page 65) ></u>

4%

Only 4% of the FTSE 100 provide multiple years of DEI data on their website.

2023 FACT

Essential Tip

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ON DIVERSITY & INCLUSION

Take a Deep Dive.

"

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I strongly recommend that everyone looks at a potential employer's PDF reports. It gives you a lot more insight, it gives you numbers going as far back as the last five years and an idea of how the company operates beyond the vision, salary and benefits.

What I would like to see from companies moving forward is representation metrics by different divisions and teams because ultimately, we want to know that we will feel comfortable within the team of people that we work with.

Leonardo Zhang | Vice President of King's College BAME In The City Society



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Look at the Data

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KPMG

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Industries

Our clients

Insights

Gender | Firm-wide

You can use the tool below to see our progress against our targets:

Our planet

8018

About

Careers

services

Gay & Biss

Our leaders are driving change

4%

DATA TRANSPARENCY & EQUALITY

Diversity & Inclusion

Values

There is no better way for a company to demonstrate their commitment to equality than by treating each diverse group as equal in their reporting. Look for an employer that reports on their workforce representation for all diverse groups.

Which company does it well?

KPMG

KPMG set high standards for DEI data Across Gender, Age, Ethnic Minority, LGB, **Disability and Socio-Economic** <u>Visit page ></u>

2023 FACT Only 4% of the FTSE 100 share representation data beyond gender and race on their website.

With 6 at the heart of our business strategy. We know that we need to see by

Leadership and culture





Values Diversity & Inclusion



THE MISMATCH OF

YOUNG TALENT EXPECTATIONS VS DEI CORPORATE COMMUNICATIONS

"

Gender equality and racial justice really aren't controversial topics and companies are so influential so they should take a public stand on it.



Lin Lundberg Founder of The Cardiff University Equal Opportunities Law Society



Look at the Data

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Final Thoughts





DATA BY REGIONS & COUNTRIES

If your prospective employer has an international presence, it might be helpful to review their diverse workforce representation data for each region and key market, particularly given that employers have to attract talent beyond just the country of their headquarters.

Which companies do it well?



Values **Diversity & Inclusion** Belonging BAIN & COMPANY () Industries * Consulting Services * Digital Insights * About * Careers Global/Regional GLOBAL . Overall Leadership Gender 2021 45% Less than 15 - Less than 1% 2023 463 ___ Less than - Less than 1% Women Nonbinary Men Leadership LGBTQ Overall 2021 2023 2021 2023 3% 4% 4% 3% Note: Percentages may not total 100% due to rounding Local Spotlights THE France • Australia Leadership Gender Overall 2021 66% - Less than 1% Less than 1% 2023 Less than 1% - Less than 1% Women Nonbinery Mer LGBTQ Overall Leadership 2023 2021 2023 2021 1% 2% 2% 2%

MacBook

Bain & Company provide global, regional and local spotlight breakdowns of DEI data

Visit page >



Look at the Data

Transparency is Truth

ON VALUES ALIGNMENT



The Power of a Cultural Fit.

When researching potential employers, I really urge everyone to really look beyond the conventional check list. Of course, salary and benefits are important. But what about the intangibles that really shape your experience at work? Look at employer development - do they have a genuine commitment to nurturing talent and fostering growth? Is "Diversity and Inclusion" just something you see in the marketing materials or is it something that you also recognise in the faces that you see around the office and through the stories they share? Lastly is the power of a cultural fit; be sure to assess the vibe that you get during interviews, or the company events you attend, and determine if it feels like a place that you can truly thrive.

An employer's representation data, particularly if broken down by different job level, combined with Employee Survey results by diverse group, can provide a decent indication of the culture.

Arshia Bhatnagar | President of Durham University Women In Business Society

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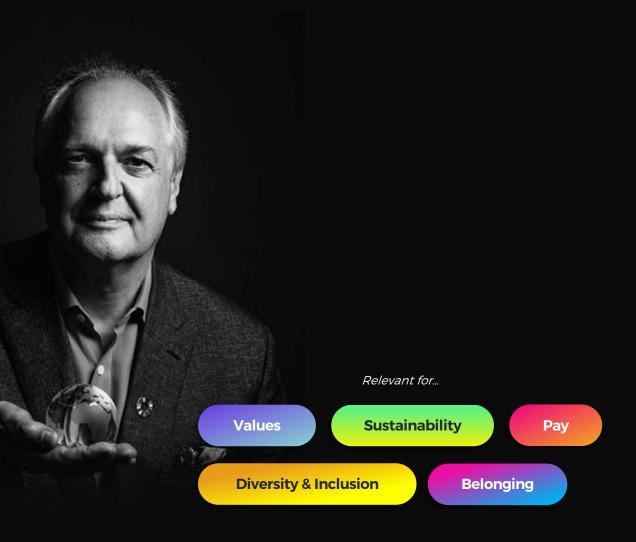


TIP No.2

Transparency is Truth

Transparency is not about telling people how good you are. It's about telling them what you're doing differently to make a positive impact.

Paul Polman, Former CEO of Unilever



Essential Tips

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PAY TRANSPARENCY

Approach with Caution.

"

Graduates deserve to know what kind of salary they can expect when they apply for a role, particularly given that you've done 3 years' work, minimum, to get to the application stage. Companies listing a salary as "competitive" is just purposely vague. I suggest to people that they approach such jobs with caution.

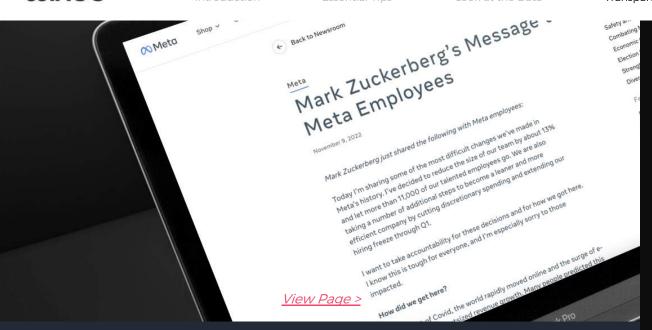
It seems unfair that companies that have so much money cannot provide some kind of base for what you might reasonably expect going into a job, almost as if it's something you shouldn't be considering which is unrealistic because of course it is.

Matilda Thorley | President of The 93% Club Manchester



Final Thoughts

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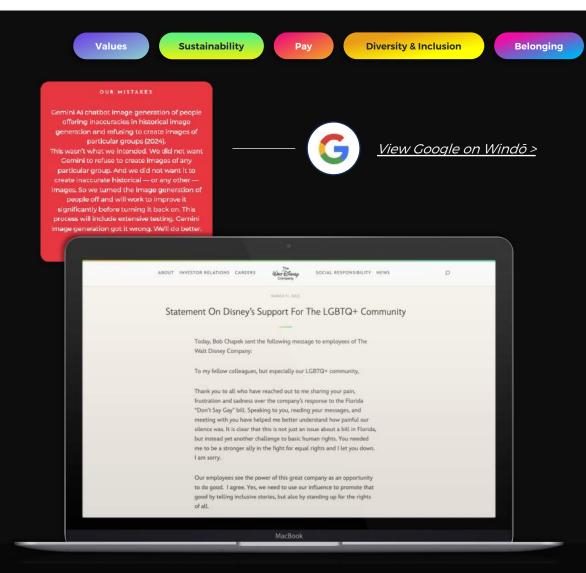


PUBLIC ACKNOWLEDGEMENT OF MISTAKES

Recognising mistakes and taking accountability for them showcases dedication to deriving lessons from experiences. This practice contributes to the establishment of trust and credibility, fosters a positive demeanor, and enhances your connections.

Which companies do it well?

Meta Google Disnep



High standards set by Disney in releasing their Statement in Support For the LGBTQ+ Community after their silence in response to the Florida "Don't Say Gay" bill.

View Page >

Sustainability

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Belonging

PUBLIC ACKNOWLEDGEMENT OF MISTAKES

At some point, every company makes a mistake that requires an apology—to an individual; a group of customers, employees, or business partners; or the public at large. And more often than not, organizations and their leaders fail to apologize effectively, if at all, which can severely damage their relationships with stakeholders and their reputations, especially if the incidents become public (and publicized).

> Harvard Business Review



Values

62% of young talent say that a company being open about their mistakes and challenges is a deciding factor when evaluating a potential employer.

Diversity & Inclusion

We're all encouraged to admit to mistakes when we make them and for that to not apply to corporations who are often making huge mistakes that impact a large amount of people, the same level of apology and plan to fix it should be required.

Matilda Thorley | President of The 93% Club Manchester



23% of young talent look at Wikipedia's Controversies to get a better understanding of their Sustainability and DEI.

Based on a Windo survey put out to our community of 450 University Society Leaders

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Transparency is Truth

Final Thoughts



EVALUATE TARGETS

Peter Drucker, the father of management thinking, wrote in 1999, "Unless commitment is made, there are only promises and hopes; but no plans" which was reinforced recently by PwC stating that "disclosure without information on where your company has been, where it is now and where it aspires to be will not accomplish the objective of greater transparency".



2023 FACT Only 27% of the FTSE 100 share workforce representation targets on their website.



71% of young talent feel companies should set and communicate workforce representation targets across gender, race/ethnicity, disability, sexual orientation and gender identity.

Which companies do it well?



centrica



High standards set by Centrica for committing to set and publicly report their targets across different diverse groups.





Visit Web Page >



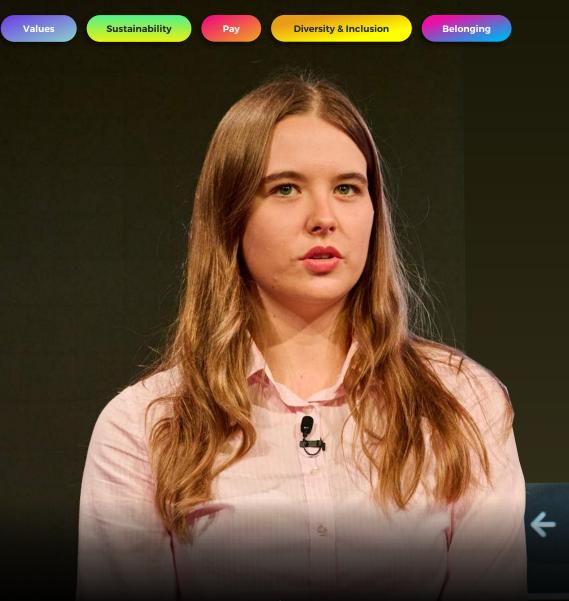
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Essential Tip

Look at the Data

Transparency is Truth





on tracking targets How's the Performance?

Of the 27% of FTSE100 companies that publish sustainability targets on their website, only 37% are sharing any performance against these targets which rings alarm bells to me. Many organisations have set these targets years ago. I want to see how they are progressing and whether or not they are on track to achieving them. I encourage my peer to look for the same metrics.

Windō's Preside gathering of bright, future leaders was a testament to the collective resolve and innovation we possess in facing environmental challenges. Together, we're not just envisioning a sustainable future; we're actively crafting it with every idea shared and impact made on our university campuses

Patricia Shevel-Bleikss | President Of UCL ESC Society

Patricia Shevel-Bleikss | President Of UCL ESG Society







ENVIRONMENTAL COMMITMENTS

YOUR SEARCH FOR A CLIMATE CONSCIOUS EMPLOYER

We asked our Society Leaders network what they expect when it comes to an employer's environmental impact and here's what they said:

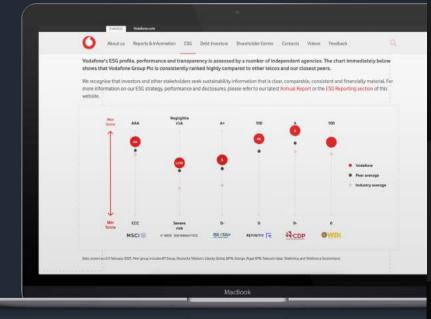


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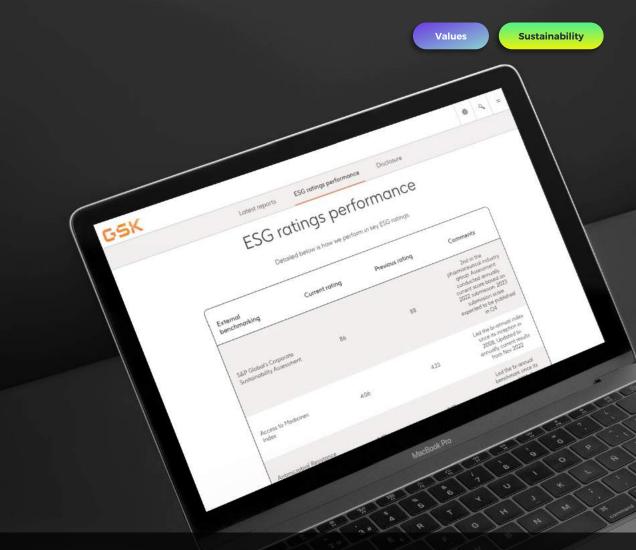


SCOPE OUT AWARDS

47% of young talent would expect their future employer to have environmental & DEI awards and recognition. Scope these on the company website or in their reports. Vodafone and GSK present their ESC ratings in a very transparent way.



Vodafone setting high standards for transparently reporting ESC ratings



CSK setting high standards for transparently reporting 14 ESC current ratings against previous ratings

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Intro

ntel. Introduction		Our Bo	siness	Resp	ansible	Inclu	sive	Su	stainable	Enabling		Appendix	=
mployee Inclusion Survey	Results	(Shown)		e of favorat)	1			US Employ	rees		
Question	All	Men	Women	Non- Apparent Disability	Visible Disability	LGBT+	All	URM	Hispanic or Latinx	American Indian or Alaska Native	Native Hawaiian or Pacific Islander	Black or African American	Black or African American Women
Average experience (across 9 inclusion questions)	84%	87%	85%	74%	82%	73%	85%	79%	81%	77%	76%	74%	69%
There are visible role models like me at intel	81%	84%	80%	65%	74%	56%	77%	70%	73%	66%	70%	60%	49%
I can be open about who I am and still be successful at Intel	85%	88%	86%	72%	84%	68%	82%	80%	83%	79%	78%	75%	68%
My manager values diverse talents, beliefs, backgrounds, and experiences	91%	92%	91%	B6%	87%	85%	B9%	88%	88%	87%	87%	84%	88%
There is fairness in the Insights/Rewards process	76%	79%	77%	66%	78%	70%	70%	69%	74%	65%	63%	62%	53%
ERGs help me develop at Intel, through networking, carser development, meritorship, or sponsorship	76%	77%	82%	74%	79%	68%	77%	80%	81%	64%	76%	80%	B0%
ERGs' sense of community or support helps me stay at intel	65%	67%	70%	63%	74%	61%	65%	69%	68%	64%	62%	72%	71%

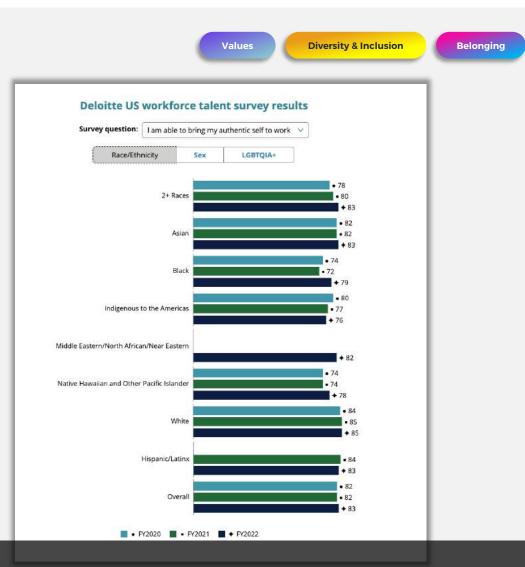
<u>Visit Report (page 54) ></u>

EMPLOYEE SURVEY RESULTS THAT GO FURTHER

A lot of companies will share results of their employee opinion surveys on how engaged they feel or to what extent they can bring their full authentic self to work but in aggregate these percentages do not tell us much. Try to find these results broken down by diverse group.

Which companies do it well?

Deloitte. intel.



High standards set by Deloitte US for providing employee opinion survey results broken down by sex, race/ethnicity and LGBTQIA+.

<u>Visit page ></u>



Authentic Storytelling

Final Thoughts



TIP No.3

Authentic Storytelling

Stories are the ultimate currency for fostering authentic connections in the corporate world

Dr Rod Berger, Global Journalist and Keynote Speaker



Dr Rod Berger in conversation with Ken Janssens of Windo



Look at the Data

Transparency is Truth

Authentic Storytelling

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Diversity & Inclusion

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Belonging

TRUST AUTHENTIC, INFORMATIVE VIDEOS

Watch video >

Look for videos that leave you better informed. On TikTok you might find authentic videos of existing employees sharing their lived experience.

Which companies do it well?



High standards for blending elements of drama and humour. Crucially, Tim Cook features prominently in the ad, elevating it from a standard commercial to a powerful declaration of the company's commitment."

Environment | Mother Nature

Learn more about Apple 2030 >

Watch video >

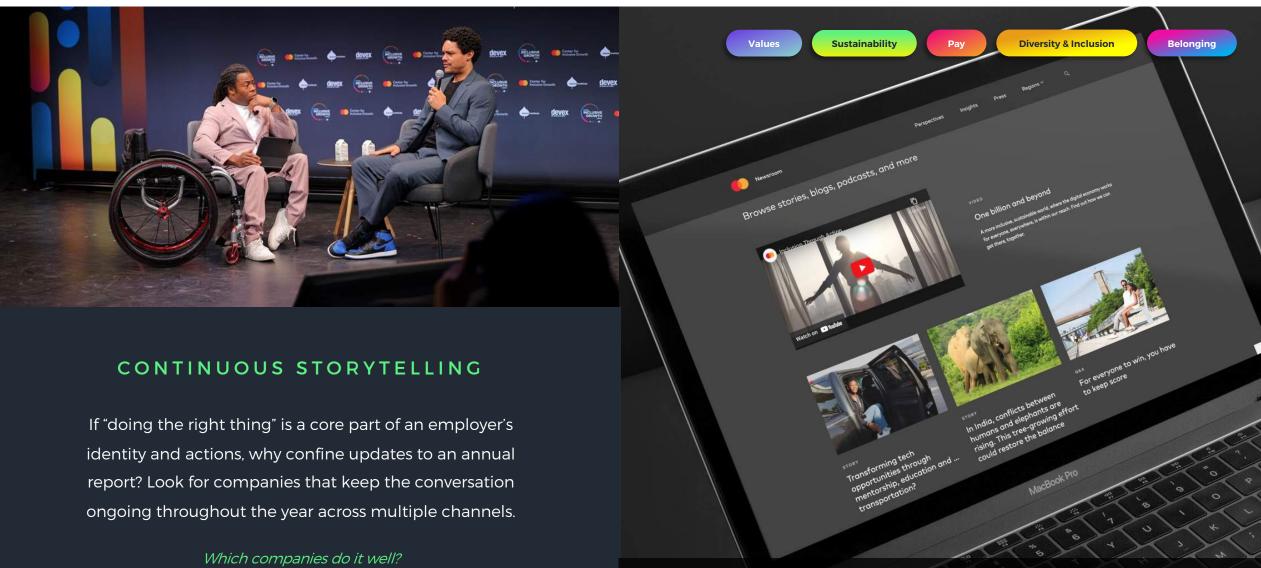
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Authentic Storytelling

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High Standards: Mastercard's Newsroom with Stories, Videos, Blogs and Podcasts

Visit page >



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Essential 1

Look at the Data

IBM

Be Equal

Authentic Storytelling

Sustainability

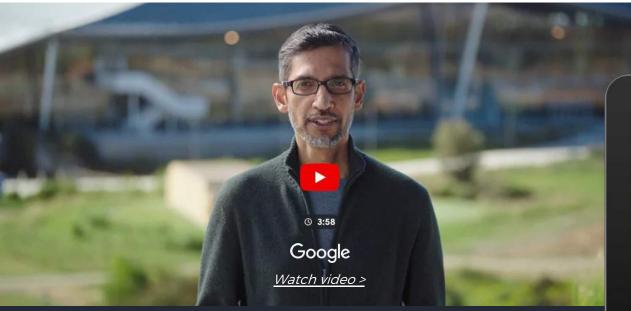
Values

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A MESSAGE FROM THE TOP

A compelling sustainability narrative should come from the top (C-suite).



"While we are proud of the progress we have made, we are mindful that advancing our environmental, social and governance goals is a continuous journey of improvement. I am always inspired by IBMers' constant dedication to this essential work and their pursuit of a better future for all."

Diversity & Inclusion

Arvind Krishna Chairman and Chief Executive Officer, IBM

Which companies do it well?





IBM: High standards for a prominent message from the top.

MacBook

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WIND	0



Values Diversity & Inclusion



THE MISMATCH OF

YOUNG TALENT EXPECTATIONS VS DEI CORPORATE COMMUNICATIONS



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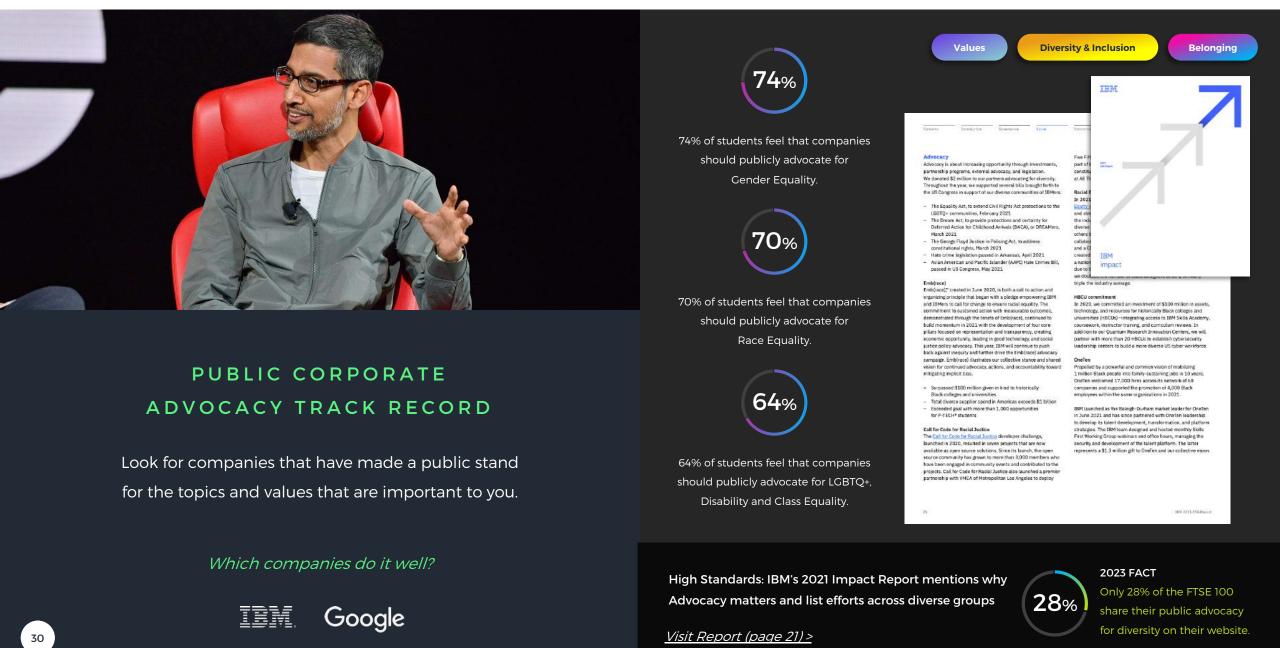
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Belonging



ON CHOICE

Values

Can we all get it right?

Sustainability

"

I find myself asking whether economically disadvantaged students can afford to be selective on sustainability when making career decisions. The environment and social impact are very important to me but first and foremost I know that when I leave university, I will need a job that challenges me and pays me well. I look forward to the day when these topics don't even need to be raised, when all employers are doing the right thing, and it's exciting to see Windō leading the drive.

Samuel Seaborn | Co-Founder of Regent's Park College ESG Society



FINAL THOUGHTS What is important to you?

Does your [potential] employer clearly communicate their plans and progress to improve in that/those areas.



No company is perfect, and they never will be.

So, focus on the topics that you care the most about and take a deep dive into their efforts in those areas. Are they being transparent about their journey? Does their data back up their commitments? Are Senior Leaders taking it seriously and do existing employees speak favourably and authentically about company initiatives?

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\$25M

Final Thoughts

Varia Variante Care



SUSTAINABILITY & DEI DATA

Accessible & Comparable

Today, people are leaving jobs because employers aren't being transparent enough about their values, sustainability, DE&I and employee wellbeing at the point of talent attraction. Windo clearly communicates an organization's DE&I and Sustainability efforts to talent pools in an engaging format - helping them to match with employers that share their values.







HacBook Pro

Values

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Pay

Sustainability

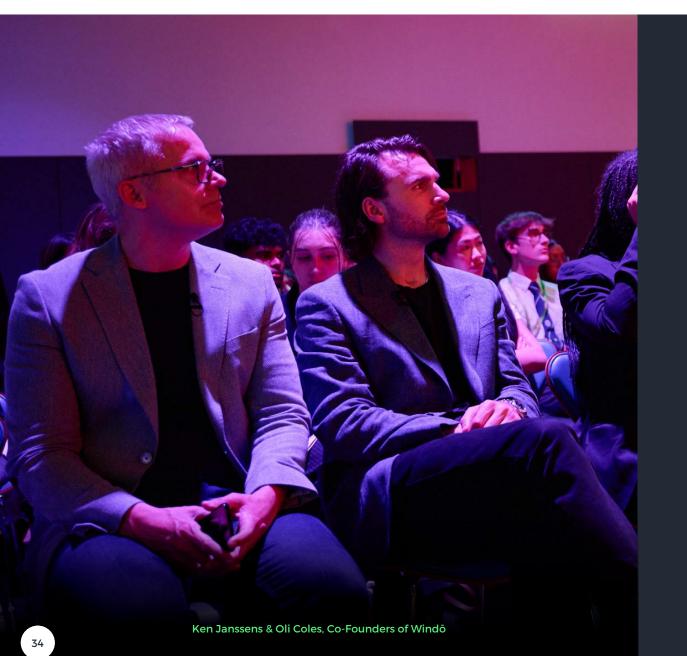
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Essential Tips

Look at the Data

Transparency is Truth





FINAL THOUGHTS

The pursuit of a fulfilling career is more than just a professional journey; it's a quest for alignment between your deepest values and your work.

Ken's journey from a Graduate Trainee to Chief Data Officer at JPMorgan Chase showcases the power of alignment between personal values and an organisation's ethos, underscoring a commitment that spanned over two decades. On the other hand, Oli's entrepreneurial spirit led him through the creation and nurturing of ventures across various sectors, each step fuelled by a passion for innovation and impact.

Together, Ken and Oli's diverse career paths converge at the heart of Windō: a testament to the strength found in authenticity and a shared vision for a workplace where everyone can thrive by being true to themselves. It's this principle of authenticity that Windō embodies, encouraging each individual to seek out employers not just for the role they offer but for the shared values and commitments that lie beneath.

As we conclude this guide, remember: use authenticity as your north star. It's the key to unlocking not only career satisfaction but also a sense of belonging and purpose in the workplace. Windō is here to support your journey towards finding that perfect alignment, where your job is not just a position but a reflection of your true self.

Is your future employer doing the right thing?

Access Windō



o <u>Follow Windō on Instagram</u>

